Revised September 25, 2017

<u>Strategic Goal 1-</u> Develop and maintain a long term strategy for the continuation of funding. *Basis:* AS 18.70.350 (4)

Objective 1: Maintain partnerships with lobbying organizations

Target 1: Alaska Fire Chiefs Association

Priority- High

Responsibility- AFSC/Administration

Completion Date- Ongoing

Performance Measure- AFCA Seat Representation with AFSC

Target 2: Alaska State Firefighters Association

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- ASFA Seat Representation with AFSC

Target 3: Alaska Professional Firefighters Association

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- AKPFFA Seat Representation with AFSC

Objective 2: Identify the Need for Additional Funds

Target 1: Hire Project Coordinator

Priority- High

Responsibility- AFSC

Completion Date- Fall 2018

Performance Measure- Funding for Two dedicated AFSC administrative staff

Target 2: Expand electronic database portal

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- Maintain electronic database

Target 3: Target Rural Alaska Fire Service Needs

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- Rural Outreach/Certifications

Target 4: Expand existing directives and certification levels

Priority- Moderate

Responsibility- AFSC Staff

Completion Date- Ongoing

Performance Measure- Increase in number of certification levels

<u>Strategic Goal 2-</u> Establish minimum training and performance standards for certification of fire services personnel that are consistent with the standards of the National Fire Protection Association or other applicable standards. *Basis:* AS 18.70.350 (A)

<u>Objective 1:</u> Adopt new certification standards for fire service personnel

Target 1: Review applicable standards for adoption

Priority- High

Responsibility- AFSC

Completion Date- As needed

Performance Measure- Adopt applicable standards

Objective 2: Ensure that previously adopted standards are reviewed within one year of the last NFPA revision

Target 1: Review/Adopt NFPA 1072, 2017 Ed.: Standard for Hazardous Materials/Weapons of Mass Destruction Emergency Response Personnel Professional Qualifications

Priority- High

Responsibility- BFAST Fire Training Administrator/
Committee Task Force

Completion Date- Report for adoption Spring 2018 Performance Measure- Adopt standard

Target 2: Review/Adopt NFPA 1670 Standard on Operations and Training for Technical Search and Rescue Incidents

Priority- Moderate

Responsibility- BFAST Fire Training Administrator/ Committee Task Force

Completion Date- Report for adoption Fall 2018 Performance Measure- Adopt standard

Objective 3: Adopt certification levels for rural Alaska communities.

Target 1: Draft an AFSC directive for Basic Firefighter level certification

Priority- High

Responsibility- BFAST Fire Training Administrator/
Committee Task Force

Completion Date- Spring of 2018

Performance Measure- Determine standard/criterion to meet the needs of rural fire departments in Alaska

Target 2: Draft an AFSC directive for Rural Fire Protection Specialist (VPSO; non- exclusive) level

Priority- High

Responsibility- BFAST Fire Training Administrator/
Committee Task Force

Completion Date- Report for Spring of 2018

Performance Measure- Determine standard/criterion to meet the needs of the Alaska Village Public Safety Officer program

<u>Strategic Goal 3-</u> Establish curriculum requirements for the certification of training programs. *Basis:* AS 18.70.350 (B)

<u>Objective 1:</u> Determine requirements for minimum fire training curriculum and entity training program

Target 1: Maintain certification requirements consistent with current industry practices

Priority- High

Responsibility- AFSC/Administration

Completion Date- Ongoing with updates as required

Performance Measure- Currency within AFSC defined policy and procedures

Target 2: Maintain valid test items consistent with adopted standards

Priority- High

Responsibility- AFSC/Administration

Completion Date- Ongoing with updates as required Performance Measure- Currency within AFSC defined

policy and procedures

Strategic Goal 4- Govern the procedure for certification of fire services training programs that meet the minimum curriculum requirements adopted. *Basis:* AS 18.70.350 (C)

Objective 1: Uphold third party accreditation through national/international entities

Target 1: Sustain AFSC accreditation with IFSAC

Priority- High

Responsibility- AFSC/Administration

Completion Date- Ongoing with updates as required Performance Measure- AFSC defined policy and procedure

Target 2: Sustain AFSC accreditation with ProBoard

Priority- Moderate

Responsibility- AFSC/Administration

Completion Date- Ongoing with updates as required Performance Measure- AFSC defined policy and

procedure

<u>Objective 2:</u> Determine in-state requirements for minimum fire training curriculum and entity training program

Target 1: Maintain AFSC in-state Accreditation Policy and Procedure

Priority- High

Responsibility- AFSC/Administration

Completion Date- Ongoing with updates as required

Performance Measure- AFSC defined policy and procedure

Target 2: Ensure an AFSC in-state accreditation process is current

Priority- High

Responsibility- AFSC/Administration

Completion Date-Ongoing with updates as required

Performance Measure- AFSC defined policy and procedure

Strategic Goal 5- Govern the procedure for certification of individuals who satisfy the minimum training and performance standards established. **Basis:** AS 18.70.350 (D)

Objective 1: Maintain regulations to define certification policy and procedures

Target 1: Draft regulations for legislative approval

Priority- High

Responsibility- AFSC/BFAST Fire Training Administrator Completion Date- Fall 2018

Performance Measure- Regulations are drafted

Objective 2: Ensure continuity within the certification policy and procedures

Target 1: Maintain adequate staffing levels to meet certification timelines (AS 18.70.350 [3])

Priority-High

Responsibility- AFSC/BFAST Fire Training Administrator

Completion Date- Ongoing
Performance Measure- Positions filled

Target 2: Seek technology or other alternatives to meet certification timelines

Priority- High

Responsibility- AFSC/BFAST Fire Training Administrator Completion Date- Ongoing

Performance Measure- Functional automation of certification administrative services

Target 3: Maintain certification regulations, policies, and procedures

Priority- High

Responsibility- AFSC/BFAST Fire Training Administrator Completion Date- Ongoing

Performance Measure- Compliance with state regulations and third party accreditation

<u>Strategic Goal 6-</u> Govern the procedure for revocation of the certification of a person or program. *Basis:* AS 18.70.350 (E)

Objective 1: Maintain regulations to enforce certification policies and procedures

Target 1: Draft regulations for legislative approval

Priority- High

Responsibility- AFSC/BFAST Fire Training Administrator Completion Date- Fall 2018

Performance Measure- Regulations are drafted

<u>Strategic Goal 7-</u> Consult and cooperate with municipalities, agencies of the state, other governmental agencies, universities, colleges, and other institutions concerning the

development of fire services training schools and programs offered in the state. **Basis:** AS 18.70.350 (2)

Objective 1: Maintain partnerships with municipalities, agencies of the state, other governmental agencies, universities, colleges, and fire services training entities to facilitate programs that result in certification

Target 1: Alaska rural, municipal, borough, and state level fire service organizations

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- Participation in certification testing

Target 2: Alaska Educational Institutions

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- Participation in certification testing

Target 3: Alaska Training Agencies

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- Participation in certification testing

Strategic Goal 8- Set fees determined by the council to be necessary

Basis: AS 18.70.350 (4)

Objective 1: Determine necessary fees for certification and testing

Target 1: Establish test fees

Priority- High

Responsibility- AFSC/BFAST Fire Training Administrator Completion Date- Ongoing

Performance Measure- Self-sufficient test revenues

Target 2: Establish certification services fees

Priority- High

Responsibility- AFSC/BFAST Fire Training Administrator Completion Date- Ongoing

Performance Measure- Recuperate administrative services revenue